

## Governance Board Meeting

### Summary of Discussion and Resolutions

<b>Date:</b>	Monday 24th January 2022
<b>Time:</b>	10.00 - 14.30
<b>Venue:</b>	Microsoft Teams
<b>Chairperson:</b>	Cllr L Wagland
<b>Attendees:</b>	
Cllr L Wagland (Cllr LW)	Essex CC (Highways)
Roger Hirst (RH)	Police Fire and Crime Commissioner for Essex (PFCC)
Pippa Brent-Isherwood (PBI)	PFCC Chief Executive
Glen Pavelin (GP)	ACC Essex Police
A Pipe (AP)	Head of Roads Policing - Essex Police
L Burr (LB) (part)	Head of Network & Safety / Traffic Manager - Essex CC
A MacAlister (AM)	Road and Water Safety Manager - Essex Fire & Rescue Service
Will Newman (WN)	Essex Fire & Rescue Service
Nigel Allsopp (NA)	National Highways Route Manager
N Foster (NJF)	SERP - Strategic Group Chairperson
A Harris (AH)	SERP - Partnership Manager
W Cubbin (WC)	SERP - Data and Strategy Analyst
R Punt (Part)	Essex Police Communications Manager
M Fellows (part)	National Highways Regional Director, Operations, East Region
Y Crossland (part)	National Highways
C Evans	National Highways
<b>Apologies:</b>	Cllr L Scott (ECC), A Whitehead (EAAT), C Churchouse (SERP), M Woodford (SRF), Chris Parker (EF&RS), A Cook (ECC), M Kiely (TBC), P Kingham (EP) & S Butt (EH)

Item No	Discussion and Resolution	Action Owner
1	<p><b>Welcome, introductions and apologies:</b></p> <p>Cllr Wagland welcomed everyone and introductions were made. Apologies recorded above.</p>	
2	<p><b>Review of previous SERP Governance Board Meeting Minutes (held 07/10/21) and approval for publication on SERP website and Strategic Group Meeting notes from 9/12/21:</b></p> <p>The minutes of the previous meetings had been annotated and circulated prior to the meeting.</p> <p>The Board requested the 20MPH speed limit report to be circulated. Cllr LW would like training for members on Vision Zero and suggested the Board looks at putting mechanisms in place to encourage challenge. Board members to let Cllr LW know who they would want to see attend training but hoped that all members would be able to attend.</p> <p>Following a meeting with ECC council leader, Cllr LW was asked if SERP could issue more statistics about Community Speed Watch (CSW). Can we get rid of misinformation and how do we get more information out there? AM suggested that we post WC's film on social media to show everybody how to use the website dashboard. Community Speed Watch volunteers have just been sent a new draft letter and some good feedback has been received. However, they want to see more enforcement. Cllr LW is happy to issue a press release and to put information on her Facebook page and to get County and District members to read and circulate.</p> <p>As part of the MoU, Board members have signed up for leadership and should share communications. RH explained that as a CSW volunteer he's not getting the messages. Please let him have the messages which he can then give out at meetings. Owners that have received two letters are then targeted under Calypso for enforcement. AP to confirm.</p> <p>The minutes of both meetings were duly agreed.</p> <p><b>Decision: The minutes of the Governance Board meeting held on 07/10/21 were approved for publication on the website.</b></p> <p><b>Action: The 20MPH speed limit report will be circulated with the minutes</b></p> <p><b>Action: The response to the panorama programme will be circulated with the minutes.</b></p> <p><b>Action: AM to provide 3 clear CSW messages for RH to circulate. AP to confirm enforcement action.</b></p>	<p>NJF</p> <p>NJF</p> <p>NJF</p> <p>AM/AP</p>
3	<p><b>Partner Update from National Highways - Martin Fellows, Regional Director, Operations – East Region</b></p> <p>Martin's area is east of the M1, the top half of the M25, M4 and M40. He meets PFCCs and chief constables every six months and is keen to share Essex's good practice. His presentation will be circulated with these notes. Traffic flows on the strategic network have returned to pre-pandemic levels whilst incidents have never dropped.</p>	

	<p>They are spread throughout the day which causes resource challenges. LB confirmed that traffic flows for the Essex network are also at pre-covid levels but there is a slightly different pattern with higher midday levels. Morning peak is similar to previous level.</p> <p>Road worker abuse remains a problem. LB confirmed that this is also an issue in Essex. The use of bodycams helps to give evidence in instances of abuse. Incursion is also an issue. NA not sure whether NH staff are aware of Extra Eyes. This is perhaps something to address.</p> <p>Work on SMART motorways is paused until 2025. NH Is looking to make existing ones safer with more refuges and a stationary vehicle detection radar system being rolled out. There is a need to ensure that people <b>are</b> safe and <b>feel</b> safe.</p> <p>AP asked whether there could be any funding for policing. MF is keen to explore but a permanent resource is unlikely. The camera scheme will be live in 2023 and NH can place staff at Chigwell to allow 10 minute response times but it is likely EP will need more response on the motorway as NH staff will focus on the SMART sections whilst EP will need to pick up enforcement on the rest. AP to discuss with JC. Cllr LW reiterated that SERP should link up with Andrew Summer's team. Campaign activity is important to help people feel safe. The Red X campaign started on 29th of November. AP commented that Red X is about to go live in Essex on M25. National Highways is an active member of Transport East, further discussions to be held offline. Martin would be happy to attend some board meetings in future.</p> <p><b>Actions: Martin Fellows to be sent dates for future board meetings.</b></p>	<p><b>NJF</b></p>
<p><b>4</b></p>	<p><b>Data Update:</b></p> <p>WC referred to the SERP Vision Zero dashboard. Cllr LW requested access. GP asked whether e-scooters would fall within the P2W category and explained there is a desire for data on the scooters. WC explained they should be in the 'other' category and there is a free text field to record the vehicle as an E scooter on STATS19. AP confirmed that the next version of crash will include a category for E-scooters. However, at present, data is unreliable due to the way forces are recording in different ways. It is difficult to establish exposure therefore data is likely to show high risk per mile travelled. EP have seized 355 E scooters up to mid-December. WC will request SPIN data from ECC to try and ascertain whether collisions are due to legal or illegal use but this data is likely to be unreliable.</p> <p>The 3-month rolling average shows an increase in pedestrian DSI. However, the longer-term trend from 2016 shows that this fluctuation is within the normal range. Under sixteens account for most of the increase (48%) with those over 70 also increasing (24%).</p> <p>RH stressed the importance of getting back into schools with these important messages and Cllr LW suggested that we must work closely with the green agenda to take cars off the road. Is it possible to dovetail with Climate Change Commission to talk about school journeys?</p> <p>LB Suggested that we link in with the two parking partnerships on the 3PR project that discourages cars from parking right outside schools and encourages walking.</p>	

	<p>AM asked whether we could have additional communications, over and above the educational content, highlighting this increase to teachers. AM suggested that air quality brings road safety and speed into the public health realm.</p> <p>LB explained that Essex is currently developing a new functional route hierarchy as all other traffic management policies flow from this. The approach for the new hierarchy will be clear by April and once this approach is agreed ECC will want to review the speed management strategy as a priority.</p> <p>RP offered to circulate the Essex Police winter communications campaign analysis and proposed next steps and supported RH suggestion that the use of the school children and young people / distraction trend data was a big opportunity to keep people safe.</p> <p>WC gave an overview of his 20MPH speed limit review. RH suggested that this presented a powerful case with 65% being a landslide in his opinion! RH asked whether we could do CSW in 20 limits. AP confirmed that we could but that enforcing 20MPH speed limits will provide a great challenge to the police service. Southend is talking about blanket 20 limits in urban areas.</p> <p>An EP review of speed enforcement is underway and will provide chief officers with ideas. London is promoting a threefold increase in NIPs and EP needs to look at its priorities. There will be consultation. Changes to the Highway Code from 29th January will turn road user responsibilities upside down. GP explained that we need to manage the expectations of enforcement if we are to maintain the confidence of the public if we have lots of new lower speed limits coming online at the same time.</p> <p>Cllr LW explained that she had received a deluge of complaints that the temporary 20 limit in Ingatestone was 'not enough' during the consultation to make this limit permanent. These comments are being considered as objections. It seems that peer action is influential; 'if others slow down I will too.' Residents say that they will slow down once it is enforced. RP said that Extra Eyes gets high levels of engagement as people like to see others being held to account but it needs a regular flow of stories. RH supported getting evidence across using social media.</p> <p>NJF explained that SERP had used social media to highlight changes to the Highway Code but there was no national coverage, the Highway Code has not been changed and there was no updated information to which we could link. We liaised with regional colleagues, but it was difficult to do very much.</p> <p><b>Action: WC to arrange access to data dashboard for Cllr LW.</b></p> <p><b>Action: WC to request SPIN collisions data from TV to see if analysis can show legal/illegal use and risk.</b></p> <p><b>Action: links to be made with 3PR project to explore potential mutual benefits.</b></p> <p><b>Action: Explore potential for additional communication with schools regarding increase in young pedestrian casualties.</b></p>	<p>WC</p> <p>WC</p> <p>NJF</p> <p>NJF/AM</p>
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<p>5</p>	<p><b>Financial and NDORS Update:</b></p> <p>AH confirmed that SERP is in a good financial position. Cllr LW recorded her thanks once again to the team for all their hard work.</p> <p>There has been a 69% increase in course bookings due to a new national system in September 2021. This is due to the availability of our courses. We are now receiving an average of 1996 course bookings per week.</p> <p>The proposed budget for next year is £835,000; this will give £250,000 for Activity B and £400,000 for additional roads policing for Activity A and a further £185,000 in Activity A that is already committed.</p> <p>RH confirmed that he supports education and is happy for more money to be put towards that.</p> <ul style="list-style-type: none"> <li>• NDORS administration team has increased by 2 members with a further 2 planned to start in February which will take the team to 15 FTEs.</li> <li>• The first post-Covid RiDE course took place in November and another course is scheduled for the end of February.</li> <li>• Refunds for Lincolnshire Police now complete – 537 refunds were processed and an invoice for £51,538 has been issued to the police to recover our costs.</li> <li>• Driving with Confidence assessments have started but at a low level for the time being as new assessors are being trained.</li> <li>• 4,000 clients have attended a venue-based course since July (39,000 online) and courses are booking as they are released.</li> <li>• Newly identified risk for course delivery – MPS have a proposal to “Significantly enhance police capacity to enforce up to one million speed offences per year by 2024/25”. This is a three-fold increase from their current level of around 285,000 per annum. Over 1 in 4 clients (8,767) attending a speed awareness course in Essex have a MPS referral.</li> <li>• New risk for enforcement – 3G being withdrawn in 2022 – 4G not yet HOTA for transmission of data. Majority of our data transfer is currently via 4G.</li> </ul> <p><b>Decision: The Board agreed that next year’s delivery plan should be based on a projected budget of £835,000</b></p>	
<p>6</p>	<p><b>Vision Zero revised draft Strategy following engagement:</b></p> <p>The revised draft Vision Zero strategy had been circulated with the agenda. All comments were welcomed but the focus of discussion was on the strategic actions and the highlighted paragraphs.</p> <p><b>Page 15:</b> Cllr LW in favour of suggested paragraph as it is desirable and important to recognise that investment may be required to achieve savings. A vast amount of the social care budget is spent on 17,000 people. <b>It would be interesting to know how many of those required support as a result of RTCs.</b> RH: we want to provide services together so may need to put our hands in our pockets together. If it works for people and benefits our residents it will save all of us money if we get it right. <b>RH and Cllr LW to look at the phrasing of the paragraph.</b> Should we invite someone from public health to talk to us about the adult social care budget? we are suggesting they could invest in reducing RTCs to achieve reduced social care costs. This is also an issue for health and well-being not just public health. We should present to the Health and Well-Being Board. Everyone is seeking transformational activity that will save budgets and the answer could be here!</p>	<p>WC</p> <p>Cllr LW/RH</p>

	<p>However, we must be careful not to place adult social services under undue pressure.</p> <p><b>Page 21: Cllr LW and RH supported keeping this paragraph but will look at it together and will ask Southend and Thurrock for their opinion. it may need to be more supportive, and the opinion of John Spence will be sought.</b></p> <p><b>Strategic Actions:</b></p> <p><b>2:</b> Cllr LW suggested that the subgroups need to be wide ranging and involve external experts. We need to engage with new people and areas of work. The groups need to be flexible and well chaired!</p> <p><b>3:</b> The engagement fund should be for things not supported elsewhere and could be enhanced by other community funds. We need to be aware of other schemes such as ECC locality fund and charities. AM wondered whether this could be managed via someone like the Essex Community Foundation - with SERP providing a framework for how and what groups can apply for?</p> <p>PIB: Small groups can also apply to the PFCC's Community Safety Development Fund for initiatives that support delivery of the Police and Crime Plan priorities, including to improve safety on our roads - They can be signposted to this if that would be helpful. Cllr LW suggested that we might follow the model of super-fast digital where champions were created and were brought together for zoom meetings. We may need to start with myth busting, to stop people wanting vehicle activated signs and speed measures and to think more creatively. This needs to be explored further.</p> <p><b>7:</b> The principle of the action was accepted however, rather than developing a Vision Zero Strategy, partners should be asked to develop a strategy for <b>aligning</b> their strategies with, and implementing, Vision Zero and, on line 4, this should be 'across' rather than 'into' their organisation's activities. LB suggested that some current activities and policies may already be supporting the safe system approach.</p> <p>GP was concerned about having too many strategies but can see it as an opportunity to pull together other plans. However, the Force Plan will remain the priority. AM supports the inclusion of this action giving organisations the opportunity to say how they will support the safe system approach and can use it to track progress. Should there be a timescale?</p> <p><b>15: GP</b> is taking a paper to chief officers this week and <b>will update this paragraph accordingly.</b></p> <p><b>18: GP and AP Will work with AH on the wording of this action.</b></p> <p><b>30:</b> LB Suggested that the word 'organisational' be inserted after 'collective'. Cllr LW mentioned Brentwood High Street scheme which supported both organisational and personal responsibilities using phrases such as 'If you love the place you live and can help...' and 'If you own a business and can influence....'</p> <p><b>31:</b> LB suggested stronger wording along the lines of 'use data to its greatest extent to support the best decisions to be made for the people of Essex'</p> <p><b>40:</b> AM suggested removing 'to reduce the response time' and replace with 'for learning' as it may be more important what happens when the fire service gets to the scene of an incident rather than how quickly they get there.</p>	<p><b>Cllr LW/RH</b></p> <p><b>AH</b></p> <p><b>GP</b></p> <p><b>GP/AP/AH</b></p>
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	<p>Cllr LW suggested that the post collision response and care sub-group includes someone from the automotive industry. <b>RH offered to talk to Fords for a contact.</b></p> <p><b>Decision: With the above comments and changes made, the draft Vision Zero strategy was approved.</b></p> <p><b>Action: The draft Vision Zero Strategy will be amended, designed and a final draft presented to the board in March for final approval.</b></p>	<p><b>RH</b></p> <p><b>AH</b></p>
<b>8</b>	<p><b>Relocation update:</b></p> <p>GP explained that EP is looking at an additional option to use technology to deliver an alternative set up for Laindon.</p> <p>Cllr LW expressed some concern that young people have lost the ability to network due to not being in an office. There are mental health considerations, and we should be mindful of the 'great resignation'. Concerned about the experiential element of this. It needs to meet SERP's needs.</p> <p>GP explains that EP does not intend to have any complete home workers and more agile space will be provided in other police buildings. The model proposes an 80/20 split of home/office working. Cllr LW was not totally reassured and remains concerned how youngsters will build relationships with co-workers. We must be mindful of why some people go to work and this proposal may not work for the younger demographic. We need to look at the public health side in particular and need to give people some elements of what they had before.</p> <p><b>Action: GP to prepare plans for Chief Officers' consideration and to update this Board as soon as possible.</b></p>	<p><b>GP</b></p>
<b>9</b>	<p><b>Proposal to support safety cameras at DP World, Thurrock:</b></p> <p>DP World has funding in place and is awaiting this board's and police approval. EP approved in principle but AP checking one more issue for legality before requesting chief officer approval. This will be ground-breaking as will be the first private police enforcement.</p> <p><b>Decision: The Board approved this scheme recognising that the Chief Constable has the final authority.</b></p>	
<b>10</b>	<p><b>Partner Updates and Questions on Partner Updates:</b></p> <p>Essex Police:</p> <ul style="list-style-type: none"> <li>• During this quarter, a total of 210 people were killed or seriously injured following a road traffic collision. This compares to 173 who were killed or seriously injured during the same period last year. 16 of those were fatalities, which is up from 10 in the same time last year (increase of 6).</li> <li>• Community Speed Watch – During Q3 an additional 5 Community groups joined the scheme bringing the total number of groups to 122 and involving over 1,000 volunteers. During Q3, 45 groups provided roadside monitoring resulting in 3,381 first time warning letters and a further 213 offenders attracting a second warning letter.</li> </ul>	

- Extra Eyes – During Q3 Extra Eyes received 609 incidents to view, which resulted in the following outcomes for some key offences. Close Pass (cyclists v vehicle) 162, (positive outcome 60.5%), careless driving 237, (positive outcome 60.5%), Red Traffic light 53 (Positive outcome 67.9%). Traffic sign contravention 103, (positive outcome 67.9%).
- Christmas 2021 Drink & Drug Drive campaign – A total of 264 people were arrested during December for Drink and drug driving offences. (130 Drink, 101 Drugs & 33 Fail to provide). This compares to a total of 274 in December 2020. The campaign was supported by a significant presence on social media attracting 914K impressions over 28 days on the main @EssexRoadsPolicing account an increase of 47% on the previous month. This campaign also resulted in drink drive offenders being brought to justice within 48 hours of a charge, following a procedure implemented between the CPS & Essex Police Criminal Justice department.
- Chigwell Roads Policing Operations – During Q3, the Southern Roads Policing base has undertaken a number of operations focused upon road safety and criminal use of roads within Thurrock and Epping Forest. One such operation resulted in the following results which further demonstrates the link between positive policing of the road network and disrupting those with criminal intent. 9 arrests (drink /drug drive), 1 arrest Possession with intent to supply drugs, 1 possession of offensive weapon, 69 reported excess speed, 9 reported careless driving, 2 vehicles seized No Insurance.
- Uplift to the Road Crime Team took effect on Monday January 10<sup>th</sup>, with the arrival of 1 Sergeant & 6 Pc's. This team will provide additional capability to disrupting and detecting criminal use of the road network and in particular vehicle crime.
- A review is being undertaken of Speed enforcement in line with Vision Zero. This is the most significant review of speed enforcement since the introduction of safety cameras and will focus upon Operational deployments, Operational delivery and back office. The reviewing officer will report back their findings in summer 2022.
- Analytical performance data continues to highlight Roads Policing Teams attending between 3,000 – 3,500 incidents per month.
- The provision of in car video to 80 Operational Policing Command Vehicles has been approved by Chief Officers and the PFCC. Equipping the vehicles will start in Q2 of 2022/23 using AXON Fleet 3 forward and rear cameras, investment of £1.5M
- All Roads Policing officers have now been equipped with Laptops which will allow them to remain away from their operational bases, increasing our footprint, capability and operational resilience.

ECFRS update:

People and ECFRS specific:

- Leanne Little has been appointed as Road and Water Safety Lead – Her role involves working closely with teams from across the Service and partners to plan, coordinate and deliver road and water safety campaigns that aim to prevent life-threatening incidents from occurring in the first place.

Leanne is a member of ECFRS' Digital Accessibility Group, project board member of the NFCC's Economic and Social Value of the UK FRS project and will be part of the Leading Greater Essex 2022 programme. Prior to this role, her career to date has involved working mainly with data, intelligence, and mapping. Before joining the Service in 2019, she worked as an Analyst for TRAFFIC, the wildlife trade monitoring network, and various roles, including a Cartographer for the Ministry of Defence.

- She will line manager Laura Bayley and has met members of SERP team and attended her first Battleplan – thanks to K Brimley for support in the recruitment.
- The FireBike Team are being transferred on to secondary contracts rather than the TOIL arrangement, and we plan to recruit new riders shortly.
- The P2W report has been submitted to the Strategic Group and being followed up for comments.
- An audit of resources, interventions and presentations has begun as part of their induction, including Reach, Impact and Priority of each area.

Partnership Activity:

- Community Speedwatch continues to draw a significant resource from the team, with support for the co-ordinator and in the development of the scheme. A new letter is being drafted for offending motorists which will be trialled in the new year. A video explaining how to use the Power BI dashboard has also been developed – thanks to WC
- ECFRS has supported the launch of Vision Zero (VZ), the creation and delivery of the VZ engagement workshops and subsequent debrief / planning.
- ECFRS has introduced VZ as a workshop in the PFCC conference for public sector partners – now moved to May 2022
- Vision Zero post-collision response and care layer of protection will be supported by Fire; Essex is the education lead to share best practice from the National Fire Extrication Competition (UKRO).
- My team are also facilitating workshops and recommendations to increase in cab safety for Fire Fighters on Fire engines. This includes a recommendation to revisit DfBB
- Facilitated a meeting with the Social Value Portal and SLT members to consider social value around prevention and became a member of the social value working group for Essex Anchors.
- Received a response from Leading Greater Essex Mgt team to introduce Vision Zero as a challenge – response from Shammi Jalota - Head of Profession Equalities and Partnerships ECC, explaining that they have no objections but that the main theme this year will be levelling up agenda.

Comments made at meeting:

PFCC office, PBI: the next meeting to discuss roads clearance is being organised and will possibly be 27th January.

	<p>EP (AP): Highway Code changes come into effect 29th January. Mobile phone legislation and life term tariff coming in gave strong positive message. RH supports this as it may change societal impression of the acceptance of poor behaviour and death on the roads. we must get this message out to schools; education is so important. WC explained that research shows that the severity of penalty has to be an element but the major effect on behaviour is from the perceived likelihood of getting caught.</p> <p>AM: a new electric Audi firecar was delivered last week. This will help fire crews understand electric cars. Cllr LW recorded her thanks to Audi for their support.</p> <p>NJF mentioned that AH will be retiring after the next board meeting. AH has worked in this industry for 43 years and was described as a 'class act' and 'an absolute legend in road safety'.</p>	
11	<p><b>AOB</b></p> <p>None.</p>	
	<p><b>Date of Next Meetings:</b></p> <p><b>Governance Board -</b> 17<sup>th</sup> March, 7<sup>th</sup> July, 12 Oct and, 25<sup>th</sup> Jan 2023</p> <p><b>Strategic Group –</b> 11<sup>th</sup> March 2022, 9<sup>th</sup> June, 15<sup>th</sup> Sept and 8<sup>th</sup> Dec</p>	